

Aleutians East Borough

Vision Navigation Strategic Planning Presentation

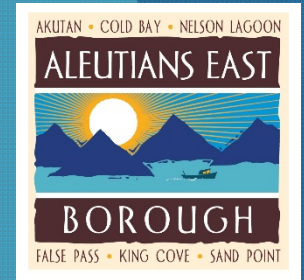
December 14, 2017

Aleutians East Borough

- ▶ Presenter: Anne Bailey, Administrator
- ▶ The Aleutians East Borough (Borough) consists of six communities: Akutan, Cold Bay, False Pass, King Cove, Nelson Lagoon and Sand Point
- ▶ 2010 Census Population: 3,141
- ▶ The Borough's mission is to provide governmental services to the communities that include: planning, project management, capital projects, and fisheries support.
- ▶ The Borough has done and continues to do numerous projects that support this mission.



Top Assets of the Aleutians East Borough

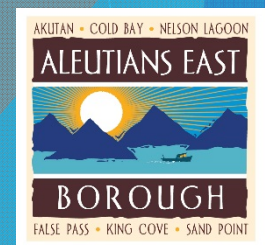


- ▶ Borough communities are proud of their identities and have strong leadership on a political and administrative level.
- ▶ Local leaders are able to independently work toward meeting the needs of their communities.
- ▶ The Borough currently has a stable economic base with a healthy budget and permanent fund.
- ▶ The Borough has an engaged Mayor, Assembly and staff who are able to complete projects and stay involved with numerous issues at the state and federal level.
- ▶ The Borough is involved in many projects that have a positive impact on education, the economy and the quality of life of residents in each community.
- ▶ The Borough communities have unique assets, such as the third largest public runway in Alaska, access to the fisheries, and harbor facilities.

Top Threats to the Aleutians East Borough

The Borough has threats that affect internal operations and management, as well as the communities. These include but are not limited to:

- ▶ Declining Population
- ▶ Declining Fisheries
- ▶ Volatile Funding Sources at a State and Federal Level
- ▶ Discrepancies between the Borough and Communities Regarding Priorities and Needs
- ▶ Politics
- ▶ Aging Infrastructure
- ▶ Unreliable Transportation via Airline and Ferry Service
- ▶ Poor Telecommunications
- ▶ Substance Abuse



Strategic Initiatives

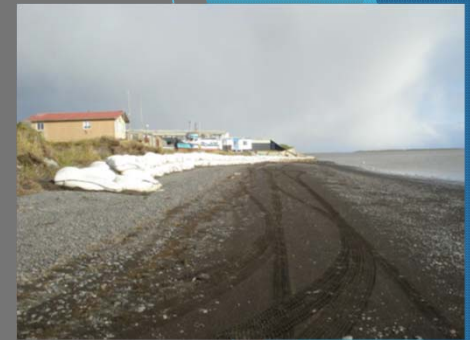
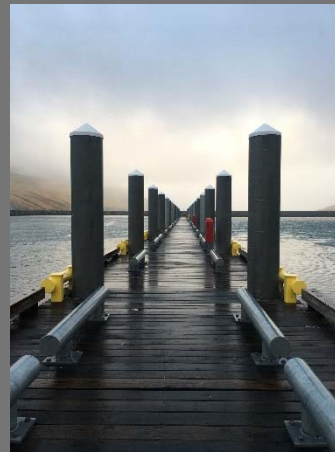
The Borough is currently involved in numerous projects. These include but are not limited to the following:

Completed Projects with Ongoing Components

- False Pass Harbor
- Akutan Harbor and Float
- Helicopter Transport

Current Capital Projects

- Akun Dock and Breakwater
- Cold Bay Clinic
- Cold Bay Dock
- Cold Bay School
- False Pass Harbor House Design
- King Cove Road
- Nelson Lagoon Dock Repairs
- Nelson Lagoon Erosion
- Nelson Lagoon School - Renovations
- Sand Point Float Design



Strategic Initiatives Continued...

Action Items

- Essential Air Service Discussions
 - Helicopter transport
- Maintenance of Buildings and Equipment
 - Schools, Cold Bay terminal building, and other Borough owned infrastructure
- Assessment of Borough-Owned Property
 - Structures, equipment, vehicles, schools
- Borough Property Surveys
 - Port Moller, Sandy River
- Fisheries Management
 - Fisheries Analyst position
- Legislative Advocacy for Fishery Issues
 - Salmon limited entry permit
 - Monitoring federal action to reauthorize the Magnuson Stevens Fishery Conservation and Management Act
- Cold Bay Terminal Lease
 - Identify suitable lessee for terminal building



Internal Improvements

The Borough has opportunities internally to grow and improve. The Borough is currently working on the following internal improvements:

- Document Control Process
- Update of the Employee Handbook

Potential Internal Improvement Projects include:

- Improving Technology Infrastructure within Borough Offices
- Create a Budget Request Process
- Create a Deferred Maintenance Process

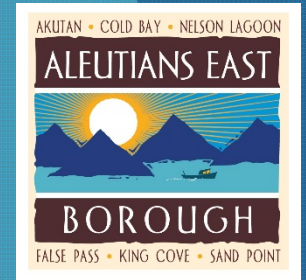


Mayor Osterback

- ▶ Two terms as Mayor of Sand Point
- ▶ Six terms on AEB Assembly
- ▶ Nine years as Port Director in Unalaska
- ▶ Commercial fisherman

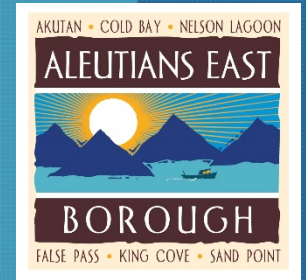
Mayor's Priorities

- ▶ Conduct Assembly meetings in AEB communities
- ▶ Maximize fishing time and allocations
- ▶ Determine staffing needs for AEB departments
- ▶ Conduct annual Assembly and staff workshop on projects and initiatives



Mayor's Priorities cont.

- ▶ King Cove/Cold Bay Access Road
- ▶ Akutan Boat Harbor and Airport Transportation Link
- ▶ Utilization of Cold Bay Runway
- ▶ Increase Workforce Development and Educational Opportunities in Each Borough Community



Please contact **Anne Bailey, Borough
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with any comments, questions or concerns!

Thank you!

